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Proposed programme budget for the biennium 2010-2011*

Part VI
Human rights and humanitarian affairs

Section 26
Humanitarian assistance

(Programme 22 of the strategic framework for the period 2010-2011)**

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* A summary of the approved programme budget will subsequently be issued as *Official Records of the General Assembly, Sixty-fourth Session, Supplement No. 6* (A/64/6/Add.1).

** *Official Records of the General Assembly, Sixty-third Session, Supplement No. 6* (A/63/6/Rev.1).

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Overview

Table 26.1 **Estimates of expenditure**

Proposal submitted by the Secretary-General	$29,917,800[a]
Revised appropriation for 2008-2009	$29,861,800

[a] At 2008-2009 rates.

Table 26.2 **Proposed staffing resources**

	Posts	*Level*
Regular budget		
Proposed posts for the biennium 2010-2011	70	1 USG, 1 ASG, 3 D-2, 3 D-1, 10 P-5, 16 P-4, 14 P-3, 5 P-2/1, 2 GS (PL), 15 GS (OL)
New posts	1	P-4 for subprogramme 2
Approved for the biennium 2008-2009	69	1 USG, 1 ASG, 3 D-2, 3 D-1, 10 P-5, 15 P-4, 14 P-3, 5 P-2/1, 2 GS (PL), 15 GS (OL)

Abbreviations: USG, Under-Secretary-General; ASG, Assistant Secretary-General; GS (PL), General Service (Principal level); GS (OL), General Service (Other level).

26.1 The overall purpose of the programme is to ensure the timely, coherent and coordinated response of the international community to disasters and emergencies and to facilitate the smooth transition from emergency relief to rehabilitation and development. The legislative authority and mandate for the programme are derived from General Assembly resolution 46/182, in which the Assembly reaffirmed the guiding principles of humanitarian assistance and reinforced earlier decisions and resolutions adopted by it and the Economic and Social Council concerning humanitarian assistance and the leadership role of the Secretary-General in responding to natural disasters and humanitarian emergencies. This mandate has further been confirmed and broadened through General Assembly, Economic and Social Council and Security Council resolutions. The Office for the Coordination of Humanitarian Affairs is responsible for the implementation of the programme and the achievement of its objectives, in line with ongoing efforts to ensure greater predictability, accountability and partnership in humanitarian response.

26.2 The strategy for implementing the programme is based on the need for the development and promotion of a common policy on humanitarian issues for the United Nations system and its partners; the mobilization and coordination of assistance in humanitarian emergencies; the development and mobilization of United Nations capacity to expedite the provision of international humanitarian assistance; the promotion of disaster risk reduction; advocacy of humanitarian issues; and the availability of timely information on emergencies and natural disasters to facilitate global humanitarian assistance. The principal responsibility for implementation of disaster risk reduction activities resides with the inter-agency secretariat for the International Strategy for Disaster Reduction. The Office for the Coordination of Humanitarian Affairs works closely with the United Nations Development Group and other members of the United Nations system to facilitate a smooth transition from relief to rehabilitation and development. The Office for the Coordination of Humanitarian Affairs also advocates for and contributes to stronger preparedness for a more timely humanitarian assistance to emergencies through regional cooperation in accordance with its respective mandates.

26.3 To accomplish its mission, the Office for the Coordination of Humanitarian Affairs is committed to working towards the goal of gender equality. The Office has developed a policy on gender equality which it will implement through its Gender Action Plan. Tools such as the gender toolkit and the Inter-Agency Standing Committee Gender Handbook in Humanitarian Action provide practical information on gender as a cross-cutting issue in all areas that aims to ensure that women, girls, boys and men have access to and benefit from humanitarian protection and assistance efforts.

26.4 The programme is managed by the Under-Secretary-General for Humanitarian Affairs/Emergency Relief Coordinator. The work programme is implemented by the New York, Geneva and field offices of the Office for the Coordination of Humanitarian Affairs and by the secretariat of the International Strategy for Disaster Reduction.

26.5 The proposed programme budget for 2010-2011 reflects the continued commitment of the Office for the Coordination of Humanitarian Affairs to ensuring effective and accountable emergency response coordination, both in the field and at Headquarters; improving the development and implementation of humanitarian policy and facilitating the translation of policy into practice through the provision of support to field offices, country teams, national Governments and non-governmental organizations; implementing a strategic advocacy plan, in collaboration with relevant organizations of the United Nations system, non-governmental organizations and Government authorities; strengthening and extending its information role within the humanitarian community; and developing the Office into a well-funded, sustainable, structured and well-managed organization.

26.6 The point of departure for the proposed programme budget for 2010-2011 would be the Office's strengthening of its policy, advocacy, coordination and information management components to effectively respond to the growing demands of the humanitarian operating environment. The Office faces ever-increasing challenges related to the protection of civilians, the provision of support to internally displaced persons, the increasing occurrence of natural disasters and the security of humanitarian personnel.

26.7 The issue of publications as part of the programme of work has been reviewed in the context of each subprogramme. It is anticipated that recurrent and non-recurrent publications will be issued as summarized below and as described in the output information for each subprogramme. The increase in the number of publications is due to the information highlights for the International Strategy for Disaster Reduction going from a bi-monthly to a monthly publication.

Table 26.3 **Summary of publications**

Publications	*2006-2007 actual*	*2008-2009 estimate*	*2010-2011 estimate*
Recurrent	61	59	71
Non-recurrent	—	—	—
Total	**61**	**59**	**71**

26.8 The overall resources required for the biennium 2010-2011 amount to $29,917,800 before recosting, reflecting an increase of $56,000. The increase under the regular budget reflects the Secretary-General's continued commitment to gradually strengthen the regular budget component of the Office and responds to General Assembly resolution 57/153, in which the Assembly emphasized that the Office should benefit from adequate and more predictable funding. The overall increase shown in table 26.5 below includes the following:

(a) A net increase of $674,500 under programme of work relating to an increase of $186,800 under subprogramme 2, for the establishment under the regular budget of one new Professional post (1 P-4) to strengthen support for humanitarian coordination activities, and $487,700 for the delayed impact of the three Professional posts (1 P-5, 1 P-4 and 1 P-3) established in the biennium 2008-2009;

(b) A net decrease ($618,500) under programme support for non-post items resulting from a reduction in contributions paid to the International Computing Centre for data management and storage ($624,000) partially offset by a marginal increase in communications costs ($5,500).

26.9 During the biennium 2010-2011, projected extrabudgetary resources amounting to $499,175,700, representing 94 per cent of the overall resource requirements, would complement resources from the regular budget to finance various activities of the Office. The extrabudgetary resource requirements reflect the scale and depth of humanitarian needs that are expected in complex emergencies, including protection issues, deep-rooted poverty and food insecurity. The estimated resources also take account of the humanitarian consequences as a result of the effects of climate change, sudden-onset climate change-related disasters and crises that develop because of climate change, such as prolonged droughts. The estimates for extrabudgetary resources include the core requirements of the offices in New York and Geneva, which are funded from the Trust Fund for Strengthening the Office of the Emergency Relief Coordinator, the programme support component of the Central Emergency Response Fund, the Human Security Trust Fund and the Special Account for Programme Support. The Office's field presence relates to activities carried out primarily under subprogramme 2, which are financed from the Trust Fund for Disaster Relief Assistance, as well as subprogrammes 4 and 5, which are funded from the Trust Fund for Strengthening the Office of the Emergency Relief Coordinator.

26.10 The extrabudgetary proposals for 2010-2011 show a projected reduction in resources as compared with 2008-2009. This is due mainly to grants that are earmarked for non-Office for the Coordination of Humanitarian Affairs activities and where the Office for the Coordination of Humanitarian Affairs acts as a pass-through mechanism to fund other United Nations agencies and non-governmental organizations. These grants are managed in a manner similar to Central Emergency Response Fund grants and this treatment has been adopted in order to be consistent with that of Central Emergency Response Fund grants. Other areas of reduction are in travel, communication and supplies and material costs owing to the greater use of videoconferencing and reallocation of supplies from closed offices to new or current field offices. These reductions are partly offset by increases in staff costs and the increased use of experts in specialized areas in order to complement the work of the staff of the Office for the Coordination of Humanitarian Affairs.

26.11 The level of post resources has reduced mainly in subprogramme 2. This is the result of the projected reduction in field resources from the downsizing and closing of offices in Burundi, Timor-Leste, Côte d'Ivoire, Indonesia, Nepal and Uganda as the situation continues to improve in these countries. The reduction brought about by these closures is offset partly by new natural disaster activities, such as in Myanmar and Pakistan. Increases in posts at Headquarters under executive direction and management relate mainly to the high priority area of dealing with humanitarian financing, resulting from humanitarian reform. Dedicated capacity has been established to provide hands-on guidance to field offices managing country-level pooled funds and improve coherence and coordination among humanitarian financing mechanisms. Posts have also increased under subprogramme 3 as a result of the additional capacity that would be required by the International Strategy for Disaster Reduction in carrying out the functions that are central to

the Hyogo Framework of Action of 2005, specifically providing assistance to countries and the United Nations system in the area of disaster risk reduction.

26.12 The extrabudgetary proposals for 2010-2011 include the proposed reclassification of the post of the Chief of the secretariat of the Central Emergency Response Fund from P-5 to D-1. In accordance with the provision of General Assembly resolution 35/217, the concurrence of the Advisory Committee on Administrative and Budgetary Questions to this proposal has been sought. The request is under consideration by the Advisory Committee at the time of the writing of the present report.

26.13 Pursuant to General Assembly resolution 58/269, resources identified for the conduct of monitoring and evaluation are estimated at $1,724,200 from extrabudgetary resources and $431,100 from the regular budget, for a total of 156 work-months (24 work-months at the Professional level financed from regular budget resources; and 108 work-months at the Professional level and 24 work-months at the General Service level financed from extrabudgetary resources). In addition, $3,000,000 from extrabudgetary resources would be required for consultants and travel.

26.14 The estimated percentage distribution of the resources of the programme in the biennium 2010-2011 is as shown in table 26.4 below. The distribution of resources is summarized in tables 26.5 and 26.6.

Table 26.4 **Distribution of resources by component**

(Percentage)

Component	*Regular budget*	*Extrabudgetary*
A. Executive direction and management	14.6	7.2
B. Programme of work		
1. Policy and analysis	5.7	4.3
2. Coordination of humanitarian action and emergency response	30.4	54.3
3. Natural disaster reduction	7.6	13.2
4. Emergency support services	16.6	6.0
5. Humanitarian emergency information and advocacy	10.1	7.3
Subtotal B	**70.4**	**85.1**
C. Programme support	15.0	7.7
Total	**100.0**	**100.0**

Table 26.5 **Resource requirements by component**

(Thousands of United States dollars)

(1) *Regular budget*

Component	2006-2007 expenditure	2008-2009 appropriation	Resource growth		Total before recosting	Recosting	2010-2011 estimate
			Amount	Percentage			
A. Executive direction and management	4 376.0	4 369.1	—	—	4 369.1	207.3	4 576.4
B. Programme of work	17 443.9	20 394.6	674.5	3.3	21 069.1	712.1	21 781.2
C. Programme support	4 857.7	5 098.1	(618.5)	(12.1)	4 479.6	132.6	4 612.2
Subtotal	**26 677.6**	**29 861.8**	**56.0**	**0.2**	**29 917.8**	**1 052.0**	**30 969.8**

(2) *Extrabudgetary*

	2006-2007 expenditure	2008-2009 estimate	2010-2011 estimate
Subtotal	**345 225.9**	**554 190.5**	**499 175.7**[a]
Total (1) and (2)	**371 903.5**	**584 052.3**	**530 145.5**

[a] This amount does not include grants earmarked for non-Office for the Coordination of Humanitarian Affairs activities provided through the Trust Fund for Disaster Relief (estimated at $150,000,000 for 2010-2011) and by the Central Emergency Response Fund (estimated at $800,000,000 for 2010-2011).

Table 26.6 **Post requirements**

Category	Established regular budget posts		Temporary posts				Total	
			Regular budget		Extrabudgetary			
	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011
Professional and above								
USG	1	1	—	—	—	—	1	1
ASG	1	1	—	—	1	1	2	2
D-2	3	3	—	—	1	1	4	4
D-1	3	3	—	—	9	10	12	13
P-5	10	10	—	—	88	83	98	93
P-4/3	29	30	—	—	477	491	506	521
P-2/1	5	5	—	—	72	69	77	74
Subtotal	**52**	**53**	**—**	**—**	**648**	**655**	**700**	**708**
General Service								
Principal level	2	2	—	—	2	3	4	5
Other level	15	15	—	—	154	166	169	181
Subtotal	**17**	**17**	**—**	**—**	**156**	**169**	**173**	**186**

Category	Established regular budget posts		Temporary posts					
			Regular budget		Extrabudgetary		Total	
	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011	2008-2009	2010-2011
Other								
National Officer	—	—	—	—	311	297	311	297
Local level	—	—	—	—	758	724	758	724
Subtotal	**—**	**—**	**—**	**—**	**1 069**	**1 021**[a]	**1 069**	**1 021**
Total	**69**	**70**	**—**	**—**	**1 873**	**1 845**	**1 942**	**1 915**

[a] The 1,021 "other" category posts are to be funded from general temporary assistance and are included here in compliance with the recommendation of the Advisory Committee on Administrative and Budgetary Questions.

A. Executive direction and management

Resource requirements (before recosting): $4,369,100

26.15 The role and functions of the Emergency Relief Coordinator were defined by the General Assembly in its resolution 46/182 and streamlined by the Assembly in its resolutions 52/12 A and B and in the report of the Secretary-General on reform (see A/51/950), which called for the strengthening of three core functions: policy development and coordination on humanitarian issues; advocacy of humanitarian issues with political organs; and coordination of humanitarian emergency response.

26.16 The Emergency Relief Coordinator provides overall direction, management and policy guidance to the offices in New York, Geneva and the field. He or she provides leadership in the coordination of the overall response of the international community, particularly that of the United Nations system, to disasters and humanitarian emergencies; undertakes humanitarian diplomacy with Governments of affected countries, including the facilitation of access to emergency areas for rapid delivery of humanitarian assistance; consults with the donor community and other interested States on issues related to the provision of emergency humanitarian assistance; chairs the Inter-Agency Standing Committee and oversees the implementation of its recommendations; manages the Central Emergency Response Fund and its loan component; mobilizes resources and support for emergency humanitarian programmes of the United Nations system; steers the development of policies for humanitarian assistance, in coordination with relevant partners; serves as the advocate for humanitarian issues on behalf of the United Nations system; and promotes better understanding by the public of humanitarian assistance issues. The Coordinator acts as the main adviser of the Secretary-General on humanitarian issues and cooperates closely with the Department of Political Affairs and the Department of Peacekeeping Operations in the planning and coordination of United Nations humanitarian assistance activities in crisis situations. The Coordinator also chairs the Executive Committee on Humanitarian Affairs. The Under-Secretary-General for Humanitarian Affairs is assisted by an Assistant Secretary-General, who also acts as the Deputy Emergency Relief Coordinator.

26.17 The offices in New York and Geneva support the Coordinator. The New York office comprises the Office of the Under-Secretary-General, which assists in the management of the Office for the Coordination of Humanitarian Affairs as a whole, ensuring complementarities of activities and close cooperation between the two offices; the Policy Development and Studies Branch, which is responsible for the implementation of subprogramme 1; the Coordination and Response Division,

which is responsible for subprogramme 2; and the Communication and Information Service Branch, which is responsible for subprogramme 5. The Geneva office comprises the External Relations and Resource Mobilization Branch, which is responsible for implementing certain parts of subprogramme 2, and the Emergency Services Branch, which implements subprogramme 4. The secretariat of the International Strategy for Disaster Reduction, also located in Geneva and overseen by the Under-Secretary-General for Humanitarian Affairs, implements subprogramme 3.

26.18 The Deputy Emergency Relief Coordinator, based in New York, assists the Coordinator in providing overall direction, management and supervision of the offices in New York and Geneva, as well as in supporting the Office's coordination in the field, and provides advice to the Coordinator on all matters relating to the mandate of the Office. The Deputy interacts with Member States, intergovernmental and non-governmental organizations and operational humanitarian agencies, as well as those departments of the Secretariat whose responsibilities encompass peacekeeping, political and economic activities. The Deputy acts for the Coordinator in his or her absence and represents him or her, as required, in United Nations bodies, organizations and conferences.

26.19 The Director of the New York office is responsible for advising the Under-Secretary-General and his or her Deputy on the direction, supervision and management of the New York office and providing advice to the Coordinator on department-wide management policy issues and donor relations.

26.20 The Director of the Geneva office is responsible for the overall direction, supervision and management of the Geneva office and provides advice to the Coordinator on issues within the purview of the Geneva office, particularly on field coordination. The Director interacts with Member States and intergovernmental and non-governmental organizations, as well as operational humanitarian agencies in Europe, and represents the Coordinator as required. The Director also serves as the Chairperson of the Inter-Agency Standing Committee Working Group. The Inter-Agency Standing Committee Liaison Section is an integral part of the Director's office.

26.21 In New York, the secretariat of the Inter-Agency Standing Committee/Executive Committee on Humanitarian Affairs supports the Emergency Relief Coordinator/Under-Secretary-General for Humanitarian Affairs in his or her capacity as Chairperson of both Committees. The secretariat facilitates the work of the two Committees in relation to priorities for policy development, operational issues and advocacy in the humanitarian sector. The Inter-Agency Standing Committee secretariat is an integral part of the Office of the Director and provides services to the Inter-Agency Standing Committee, the Standing Committee's Working Group and its sub-working groups. The secretariat, located in New York and Geneva, maintains administrative and consultative communication channels among the members; facilitates regular and ad hoc meetings of the Standing Committee, its working group and the Executive Committee; ensures compliance with and monitors implementation of the decisions of the Inter-Agency Standing Committee/Executive Committee on Humanitarian Affairs; and undertakes effective advocacy on behalf of the Standing Committee.

Table 26.7 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To ensure full implementation of legislative mandates and compliance with United Nations policies and procedures with respect to the management of the programme of work of the Office for the Coordination of Humanitarian Affairs and of staff and financial resources.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Programme of work is effectively managed and supported within the available human and financial resources	(a) (i) Timely delivery of programmed outputs and services *Performance measures* Per cent delivered within the established timeline 2006-2007: 98 per cent Estimate 2008-2009: 98 per cent Target 2010-2011: 98 per cent (ii) Timely recruitment and placement of staff *Performance measures* Post occupancy rate 2006-2007: 98 per cent Estimate 2008-2009: 98 per cent Target 2010-2011: 98 per cent (iii) Efficient and effective utilization of resources *Performance measures* Expenditure relative to funds authorized 2006-2007: 93 per cent Estimate 2008-2009: 95 per cent Target 2010-2011: 95 per cent
(b) Ensure policy coherence in the management of the United Nations multidimensional activities in peace, security, peacekeeping and humanitarian assistance and coordination	(b) Number of activities carried out in collaboration with other entities, such as the Department of Political Affairs, the Department of Peacekeeping Operations, the United Nations Development Programme and other operational agencies of the United Nations system

Performance measures

2006-2007: 12 activities

Estimate 2008-2009: 15 activities

Target 2010-2011: 15 activities

External factors

26.22 The component is expected to achieve its objectives and expected accomplishments on the assumption that intergovernmental bodies, Governments, non-governmental organizations concerned with humanitarian action and other stakeholders continue to support the work of the Office for the Coordination of Humanitarian Affairs.

Outputs

26.23 During the biennium 2010-2011, the following final outputs will be delivered:

Other substantive activities (regular budget/extrabudgetary):

Substantive servicing of inter-agency meetings: Inter-Agency Standing Committee meetings (4); meetings of the Working Group of the Inter-Agency Standing Committee (8); meeting of the reference and technical sub-working groups (40); meetings of the Executive Committee on Humanitarian Affairs (24).

Table 26.8 **Resource requirements: executive direction and management**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	4 006.2	4 006.2	11	11
Non-post	362.9	362.9	—	—
Subtotal	**4 369.1**	**4 369.1**	**11**	**11**
Extrabudgetary	34 104.3	36 018.4	75	94
Total	**38 473.4**	**40 387.5**	**86**	**105**

26.24 The amount of $4,369,100 provides for the continuation of 11 posts (7 Professional and above and 4 General Service), as well as non-post resources for travel to respond to natural disasters and complex emergencies.

26.25 Projected extrabudgetary resources in the amount of $36,018,400 provide for 94 posts, including 16 posts in the Office of the Under-Secretary-General/Emergency Relief Coordinator, 5 posts in the Strategic Planning Unit, 13 posts in the Office of the Director in New York and 34 posts in the Office of the Director in Geneva, 6 posts in the secretariat of the Human Security Trust Fund and 20 posts in the secretariat of the Central Emergency Response Fund as well as for non-post resources for various operating requirements to enable the offices to carry out their activities. The increase in staffing is due to the strengthening of the Central Emergency Response Fund secretariat required by the increased workload; to the establishment of the Funding Coordination Section, which will provide guidance to field offices in the establishment and management of field-based

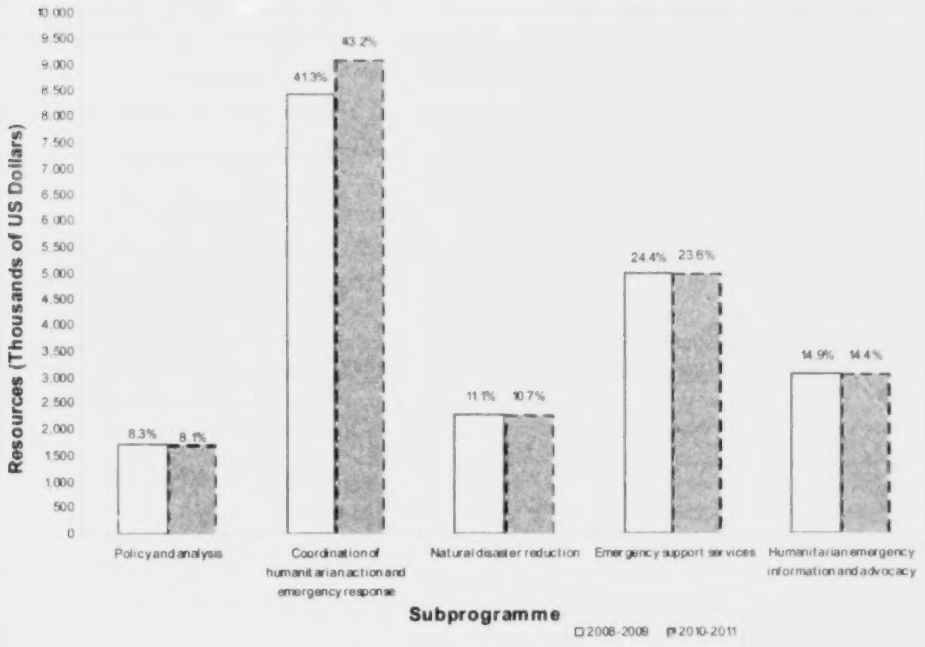
pooled funds and ensure complementarities between these field-based pooled funds and the Central Emergency Response Fund pooled funds; and to the expansion of the Humanitarian Reform Support Unit.

B. Programme of work

Table 26.9 **Resource requirements by subprogramme**

	Resources (thousands of United States dollars)		*Posts*	
Subprogramme	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
1. Policy and analysis	1 698.5	1 698.5	4	4
2. Coordination of humanitarian action and emergency response	8 417.6	9 092.1	27	28
3. Natural disaster reduction	2 263.9	2 263.9	—	—
4. Emergency support services	4 975.1	4 975.1	10	10
5. Humanitarian emergency information and advocacy	3 039.5	3 039.5	10	10
Subtotal	**20 394.6**	**21 069.1**	**51**	**52**
Extrabudgetary	483 689.6	424 940.9	1 720	1 673
Total	**504 084.2**	**446 010.0**	**1 771**	**1 725**

Regular budget resource requirements by subprogramme



Subprogramme 1
Policy and analysis

Resource requirements (before recosting): $1,698,500

26.26 Substantive responsibility for the subprogramme is vested within the Policy Development and Studies Branch in New York. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 1 of programme 22 of the strategic framework for the period 2010-2011 (A/63/6/Rev.1).

Table 26.10 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To ensure strategic and operational coherence of humanitarian response through the development of a structured policy and guidance framework.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Improved coordination within the United Nations system in response to disasters and emergencies	(a) The number of agreements adopted by the Inter-Agency Standing Committee on appropriate standards to improve coordination mechanisms and structures at Headquarters and in the field *Performance measures*: 2006-2007: 4 agreements Estimate 2008-2009: 6 agreements Target 2010-2011: 8 agreements
(b) Improved planning, monitoring and accountability during disasters and emergency situations, including the transitional phase from relief to development	(b) The number of inter-agency evaluation recommendations implemented by humanitarian agencies *Performance measures*: Percentage of recommendations implemented 2006-2007: 70 per cent Estimate 2008-2009: 75 per cent Target 2010-2011: 80 per cent
(c) Improved capacity by United Nations humanitarian coordinators for the protection of civilians	(c) The number of resident coordinators/ humanitarian coordinators trained in the application of guidelines on the protection of civilians *Performance measures*: 2006-2007: 60 Estimate 2008-2009: 60 Target 2010-2011: 105

External factors

26.27 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that consensus can be achieved among humanitarian, development and political actors while adhering to their respective mandates.

Outputs

26.28 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: informal briefings of the Second and Third Committees (2); plenary meetings (2);

b. Parliamentary documentation: annual reports on the strengthening of the coordination of humanitarian assistance of the United Nations (2);

(ii) Security Council:

a. Substantive servicing of meetings: briefings to sanctions committees on designing more targeted sanctions regimes and more efficient exemption processes (1); informal briefings to Member States (2); meetings of the Council (4);

b. Parliamentary documentation: background papers and briefing notes on humanitarian policy issues; input for reports of the Secretary-General to the Security Council;

(iii) Economic and Social Council:

a. Substantive servicing of meetings: meetings of the Economic and Social Council (4);

b. Parliamentary documentation: annual reports on the strengthening of the coordination of humanitarian assistance of the United Nations (2);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Technical material: guidelines on best practices concerning international humanitarian law and human rights instruments for use by relief personnel; papers on gender mainstreaming in the humanitarian response to complex emergencies; strategy papers, policy tools and guidance notes for humanitarian agencies on the interface among the political, assistance and human rights dimensions of the United Nations response to crises;

(ii) Humanitarian missions: assessment of the strategic coordination of the United Nations and its integration of political, peacekeeping and assistance efforts; assessment of the protection of humanitarian principles in specific multidimensional crises; assistance to sanctions committees in designing more targeted sanctions regimes and more efficient exemption processes; inter-agency assessments and assistance to support and promote the efforts of Governments to protect internally displaced persons; lessons-learned studies of the United Nations response to recent natural disasters and to the linkages between relief and development following natural disasters; multi-country study of capacities for strategic monitoring and evaluation of humanitarian programming through the consolidated appeals process and other planning instruments and processes;

(c) Technical cooperation (extrabudgetary): training courses, seminars and workshops, involving the production and regular updating of an inter-agency training package on enhancing the provision of humanitarian assistance to all populations in need.

Table 26.11 **Resource requirements: subprogramme 1**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	1 513.0	1 513.0	4	4
Non-post	185.5	185.5	—	—
Subtotal	**1 698.5**	**1 698.5**	**4**	**4**
Extrabudgetary	20 439.7	21 461.7	49	39
Total	**22 138.2**	**23 160.2**	**53**	**43**

26.29 The amount of $1,698,500 provides for the continuation of four posts (4 Professional and above) and non-post resources related to consultants and travel.

26.30 Projected extrabudgetary resources in the amount of $21,461,700 provide for 39 posts and for non-post resources for various operating requirements. These resources will support the strengthening and further development of a humanitarian policy agenda by developing: (a) guidelines on best practices concerning international humanitarian law and human rights instruments for use by relief personnel; (b) papers on gender mainstreaming in the humanitarian response to complex emergencies; (c) strategy papers, policy tools and guidance notes for humanitarian agencies on the interface among the political, assistance and human rights dimensions of the United Nations response to crises. While there will be a decrease in the number of posts in 2010-2011 due to the discontinuation of a Food Policy Support Project, the estimated extrabudgetary resources reflect a growth due mainly to a higher projected incumbency rate in 2010-2011 than during the biennium 2008-2009 when a number of new posts have been established.

Subprogramme 2
Coordination of humanitarian action and emergency response

Resource requirements (before recosting): $9,092,100

26.31 Substantive responsibility for the subprogramme is vested within the Coordination and Response Division in New York and the External Relations and Support Mobilization Branch in Geneva. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 2 of programme 22 of the Strategic Framework for the period 2010-2011 (A/63/6/Rev.1).

Table 26.12 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To ensure a coherent, equitably supported and timely humanitarian response to alleviate human suffering in natural disaster and complex emergencies.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Provision of timely and coordinated support to all United Nations operational agencies engaged in the response to humanitarian emergencies	(a) The number of new emergencies in which coordination staff is deployed within five days *Performance measures* Percentage of emergencies in which staff is deployed within five days 2006-2007: 80 per cent Estimate 2008-2009: 80 per cent Target 2010-2011: 80 per cent
(b) Increased availability of extrabudgetary resources for humanitarian activities	(b) (i) Increased ratio of contributions received from donors to requirements identified in the consolidated appeals process *Performance measures* 2006-2007: 70 per cent Estimate 2008-2009: 75 per cent Target 2010-2011: 80 per cent (ii) Increased ratio of unearmarked contributions received from donors improving the flexibility of funding *Performance measures* 2006-2007: 50 per cent Estimate 2008-2009: 60 per cent Target 2010-2011: 70 per cent (iii) Increased ratio of donor contributions against priorities per sector/cluster and disaster *Performance measures* 2006-2007: Not available Estimate 2008-2009: 68 per cent Target 2010-2011: 75 per cent

	(iv) Increased number of non-traditional donors, including the private sector *Performance measures* 2006-2007: 15 Estimate 2008-2009: 25 Target 2010-2011: 40
(c) Progress in mainstreaming a gender perspective in humanitarian assistance	(c) Increased percentage of instances where the particular needs of women and children are effectively addressed through common humanitarian action plans *Performance measures* 2006-2007: 80 per cent Estimate 2008-2009: 85 per cent Target 2010-2011: 90 per cent
(d) Humanitarian actions by the United Nations system are properly coordinated and integrated with political, security and peacekeeping initiatives	(d) (i) The number of political, security and peacekeeping initiatives that take into account humanitarian perspectives, in particular those contained in the Secretary-General's note of guidance on integrated missions dated 9 February 2006 *Performance measures* 2006-2007: 10 initiatives Estimate 2008-2009: 15 initiatives Target 2010-2011: 20 initiatives (ii) The number of up-to-date United Nations country team contingency plans *Performance measures* 2006-2007: 31 Estimate 2008-2009: 40 Target 2010-2011: 50
(e) Timely and coordinated use of the Central Emergency Response Fund in countries with new and protracted emergencies activities	(e) (i) The average amount of funding of the Central Emergency Response Fund received and available for disbursement for humanitarian crises

Performance measures

2006-2007: $375 million

Estimate 2008-2009: $450 million

Target 2010-2011: $500 million

(ii) The prompt availability of funds of the Central Emergency Response Fund in the field office for an emergency crisis

Performance measures

Number of days of approval of Central Emergency Response Fund requests after final submission

2006-2007: 3 days

Estimate 2008-2009: 3 days

Target 2010-2011: 3 days

(iii) Agreed priority needs and programmes funded through the Central Emergency Response Fund in a timely manner

Performance measures

Number of countries with priority projects funded by the Central Emergency Response Fund

2006-2007: 55

Estimate 2008-2009: 60

Target 2010-2011: 65

External factors

26.32 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that (a) donors are willing to respond to humanitarian emergencies and disasters; (b) humanitarian workers have unhindered access to the disaster area; and (c) the cooperation of authorities and humanitarian partners is available.

Outputs

26.33 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly:

a. Substantive servicing of meetings: plenary and Third Committee meetings (2);

b. Parliamentary documentation: reports on specific complex emergency situations and issues in response to mandates (10);

(ii) Security Council:

a. Substantive servicing of meetings: meetings of the Council (2);

b. Parliamentary documentation: background papers, statements and briefing notes (100); humanitarian input to reports of the Secretary-General to the Council (80);

(b) Other substantive activities (regular budget/extrabudgetary):

(i) Recurrent publications: consolidated inter-agency appeals to the donor community on specific countries and regions affected by humanitarian emergencies (40);

(ii) Booklets, fact sheets, wallcharts, information kits: public information material related to the consolidated appeals process;

(iii) Special events: donor meetings and informal briefings and consultations with Member States on specific emergency situations and the financing of humanitarian requirements (30); regular consultations with Governments of affected countries, donors, international organizations of the United Nations system and other institutions on international assistance to countries affected by humanitarian emergencies (30);

(iv) Technical material: guidance notes for humanitarian coordinators on key issues identified and raised in their regular reports to the Emergency Relief Coordinator (24); notes on the mainstreaming of gender in specific country situations to support the policy and advocacy work of the Office for the Coordination of Humanitarian Affairs (10); periodic and special reports on the funding status of consolidated appeals (24); reports and briefing notes on specific complex emergency situations for the Executive Committee on Humanitarian Affairs, the Executive Committee on Peace and Security, the Senior Management Group and the Executive Office of the Secretary-General (100); situation reports and appeals for international assistance in natural disasters and environmental emergencies; roster of potential resident/humanitarian coordinators maintained and regularly updated;

(v) Humanitarian missions: humanitarian assessment and strategy-building missions to review humanitarian needs and design appropriate response strategies (50); inter-agency assessment and strategy-building missions to review field coordination arrangements (50);

(vi) Substantive servicing of inter-agency meetings: participation in meetings of the sub-working group of the Inter-Agency Standing Committee on the consolidated appeals process (4); regular meetings with and briefings to the Executive Committee on Humanitarian Affairs on humanitarian issues, response programmes and contingency planning efforts (60); regular meetings with and briefings to the Inter-Agency Standing Committee and non-governmental organizations on humanitarian issues, response programmes and contingency planning efforts (60);

(vii) Documentation for inter-agency meetings: notes on specific country situations and issues in support of the Inter-Agency Standing Committee (15); notes on specific country situations in support of the inter-agency Framework Team for coordination and interdepartmental task forces on specific countries or regions (15);

(c) Technical cooperation (extrabudgetary): training courses, seminars and workshops, involving training and technical materials covering issues related to the consolidated appeals process;

(d) Administration and oversight (extrabudgetary): processing grants for new and protracted emergencies from the Central Emergency Response Fund.

Table 26.13 **Resource requirements: subprogramme 2**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	8 051.6	8 726.1	27	28
Non-post	366.0	366.0	—	—
Subtotal	**8 417.6**	**9 092.1**	**27**	**28**
Extrabudgetary	327 486.9	271 287.3	1 410	1 332
Total	**335 904.5**	**280 379.4**	**1 437**	**1 360**

26.34 The amount of $8,726,100, reflecting an increase of $674,500, provides for the continuation of 27 posts (23 Professional and above and 4 General Service) and the establishment of 1 new post (P-4) to coordinate humanitarian response to both complex emergencies and natural disasters. In recent years, natural disasters have become more frequent, more damaging and more costly, in both human and economic terms, particularly in developing countries, causing serious setbacks to development. As a consequence, the demand for the Office's coordination services has significantly increased. The new post would strengthen support for humanitarian coordination activities in the field, as well as the Office's response capacity, where its core functions come into play, and allow it to cope with the increased demand for effective disaster response. The growth in post resources relates to the delayed impact of three posts (1 P-5, 1 P-4 and 1 P-3) established in the biennium 2008-2009 and the proposed establishment of one Professional post.

26.35 The amount of $366,000 for non-post resources provides for consultants and travel.

26.36 Projected extrabudgetary resources in the amount of $271,287,300 provide for 1,332 posts, including 24 posts in the Coordination and Response Division, 31 posts in the External Relations and Support Mobilization Branch and 1,277 posts in 6 Regional Offices and 22 Field Offices as well as for non-post resources for various operating requirements. These resources will continue to support the activities of the Emergency Relief Coordinator in coordinating the international community's response to complex emergencies and natural disasters. This will include creating more predictable humanitarian finances to enable a prompt response to new or rapidly deteriorating crises, as well as strengthening of the humanitarian coordination on the ground, including further strengthening of the Humanitarian Coordinator function and the cluster approach. The decrease in extrabudgetary resources is due mainly to the closing or downsizing of field offices in countries where the humanitarian situation improved.

Subprogramme 3
Natural disaster reduction

Resource requirements (before recosting): $2,263,900

26.37 Substantive responsibility for the subprogramme is vested within the International Strategy for Disaster Reduction and its secretariat, as the focal point for disaster risk reduction within the

United Nations system. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 3 of programme 22 of the strategic framework for the period 2010-2011 (A/63/6/Rev.1).

Table 26.14 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To provide leadership and build partnerships in reducing vulnerability to natural hazards and ensure effective international support to reduce the impact of disasters.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Increased national capacities for reducing disaster risk	(a) (i) Increased number of development frameworks and policies adopted at the national level that include elements of disaster risk assessment *Performance measures* 2006-2007: 3 frameworks and policies Estimate 2008-2009: 5 frameworks and policies Target 2010-2011: 8 frameworks and policies (ii) Increased number of countries adopting national programmes to implement disaster risk reduction strategies *Performance measures* 2006-2007: 30 countries Estimate 2008-2009: 40 countries Target 2010-2011: 50 countries
(b) Increased awareness and commitment to implementing the Hyogo Framework for Action 2005-2015: Building the Resilience of Nations and Communities to Disasters	(b) (i) Increased number of countries, regional and international organizations and other stakeholders reporting on progress in the implementation of the Hyogo Framework for Action *Performance measures* 2006-2007: 20 Estimate 2008-2009: 60 Target 2010-2011: 100 (ii) The number of national, regional and thematic coordination mechanisms and platforms established

	Performance measures 2006-2007: 50 Estimate 2008-2009: 60 Target 2010-2011: 80 (iii) The number of countries with effective and functioning national coordination mechanisms in place *Performance measures* 2006-2007: 50 countries Estimate 2008-2009: 60 countries Target 2010-2011: 70 countries
(c) Increased national capacities for post-disaster recovery planning at all levels	(c) (i) Increased number of knowledge products (tools, methodologies, case studies, training curricula) produced by national Governments and other relevant stakeholders *Performance measures* 2006-2007: 10 products Estimate 2008-2009: 20 products Target 2010-2011: 20 products (ii) Increased number of countries incorporating disaster-reduction measures into post-disaster recovery operations *Performance measures* 2006-2007: 20 countries Estimate 2008-2009: 25 countries Target 2010-2011: 25 countries
(d) Increased level of donor support for disaster reduction and recovery programmes and projects	(d) The global number of disaster risk reduction activities financed by all relevant stakeholders *Performance measures* Programmes/projects 2006-2007: 16 Estimate 2008-2009: 25 Target 2010-2011: 25

External factors

26.38 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that (a) effective cooperation and coordination can be achieved among the partners in the disaster reduction community (Governments, United Nations agencies, regional institutions and intergovernmental bodies and non-governmental organizations); (b) national and regional strategies for disaster reduction are adopted and implemented; and (c) donors adapt their policies to provide for sufficient funding for disaster risk reduction.

Outputs

26.39 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (extrabudgetary):

(i) General Assembly:

a. Substantive servicing of meetings: plenary meetings (2); meetings of the Second Committee (1);

b. Parliamentary documentation: reports on international cooperation on El Niño and on the advancement of the International Strategy for Disaster Reduction (2);

(ii) Economic and Social Council:

a. Substantive servicing of meetings (2);

b. Parliamentary documentation: contribution to reports on disaster situations and coordination of humanitarian assistance; reports on advancement of the International Strategy for Disaster Reduction (2);

(b) Other substantive activities (extrabudgetary):

(i) Recurrent publications: biennial "global assessment report" on disaster risk reduction, including global risk update and progress in reducing risk of disasters and implementation of the Hyogo Framework (1); monthly information highlights from the International Strategy for Disaster Reduction (24); periodic newsletters for three regions (Africa, Asia, Latin America and the Caribbean) (6);

(ii) Booklets, fact sheets, wallcharts, information kits: documentation of good practices and lessons learned on disaster risk reduction; publication of information kits for media and training material for media/press professionals (2);

(iii) Special events: annual commemoration of the International Day for Natural Disaster Reduction on the second Wednesday of October, supported by the global biennial advocacy campaign (2); Global Platform for Disaster Risk Reduction; grant of special awards in recognition of outstanding contributions to disaster reduction (United Nations-Sasakawa Award for Disaster Prevention); thematic workshops on disasters and development; measuring progress in disaster risk reduction, climate change and disaster reduction; early warning; urban risk management; inter-agency coordination on risk reduction;

(iv) Technical material: fact sheets on the International Strategy for Disaster Reduction system and thematic issues such as early warning and recovery; guidelines for national contingency planning and disaster preparedness; guidelines for implementation, monitoring and reporting on the Hyogo Framework for Action; inter-agency training and guidelines for disaster risk assessment and planning for their use in the common country assessment and United Nations Development Assistance Framework process; PreventionWeb: a disaster risk reduction comprehensive information-management

system; databases of disaster reduction expertise and initiatives; website portals on disaster reduction; electronic networking tools; progress reports from expert and working group meetings on risk assessment and risk reduction, gender, environment and climate change adaptation; publication on evaluations, lessons learned and best practice examples in disaster reduction and post-disaster recovery; training material for the Capacity for Disaster Reduction Initiative; urban risk reduction and multi-hazard tools and methodology;

(v) Seminars for outside users: participation in the ProVention Consortium and contribution to its thematic task groups on disaster prevention and risk management;

(vi) Audio-visual resources: educational material, booklets, information kits tailored to stakeholders;

(vii) Substantive servicing of inter-agency meetings: facilitation and coordination by UNDP of pledging conferences on behalf of national Governments for post-disaster rehabilitation and reconstruction after major disasters;

(viii) Contribution to joint outputs: International Strategy for Disaster Reduction global biennial work programme for effective disaster risk reduction at all levels, based on the Hyogo Framework for Action;

(c) Technical cooperation (extrabudgetary):

(i) Advisory services: application of national contingency planning and disaster preparedness; coordination of United Nations system post-disaster recovery planning; regional cooperation and inter-agency collaboration for regional and subregional capacity-building strategies and action plans; technical support for the formulation of regional, subregional and national strategies and action plans for disaster reduction;

(ii) Training courses, seminars and workshops: regional consultations and national workshops for the United Nations disaster management teams under the Capacity for Disaster Reduction Initiative; training for recovery planning; training on gender and disaster risk reduction; training for United Nations Resident Coordinators on humanitarian coordination, disaster risk reduction and recovery;

(iii) Field projects: assessment of national disaster reduction capacity-building needs; evaluation of national programmes; evaluation of regional programmes; programme support for recovery after major disasters; provision of preparatory assistance to develop national programmes in priority high-risk countries.

Table 26.15 **Resource requirements: subprogramme 3**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Non-post	2 263.9	2 263.9	—	—
Subtotal	**2 263.9**	**2 263.9**	—	—
Extrabudgetary	62 477.5	65 598.0	62	88
Total	**64 741.4**	**67 861.9**	**62**	**88**

26.40 The amount of $2,263,900 provides for the continuation of the grant to the United Nations Development Programme (UNDP) in support of the management and administration of operational activities relating to capacity-building for disaster mitigation, prevention and preparedness, which have been transferred to UNDP, pursuant to General Assembly resolution 52/12 B.

26.41 Projected extrabudgetary resources in the amount of $65,598,000 provide for 88 posts and for non-post resources for various operating requirements. The extrabudgetary resources that fully fund the activities of the secretariat of the International Strategy for Disaster Reduction will facilitate coherence and team efforts towards the implementation of the Hyogo Framework for Action at all levels, with a special emphasis on the United Nations system. The International Strategy for Disaster Reduction will coordinate the process for the midterm review of the Hyogo Framework for Action to be finalized in 2010. These efforts will include the servicing of the governance mechanisms of the International Strategy for Disaster Reduction system, namely, the Management Oversight Board, the Global Platform for Disaster Risk Reduction, the International Strategy for Disaster Reduction Inter-Agency Group and Support Group. The International Strategy for Disaster Reduction will continue to raise the visibility and level of commitment to disaster risk reduction, in particular with financial resources, and continue to strengthen its regional presence to work closer with regional partners to provide more effective support to Governments. The increase in extrabudgetary resources is due mainly to the requirements for strengthening the capacity of the secretariat of the International Strategy for Disaster Reduction in relation to the midterm review of the Hyogo Framework of Action in 2010.

Subprogramme 4
Emergency support services

Resource requirements (before recosting): $4,975,100

26.42 Substantive responsibility for the subprogramme is vested within the Emergency Services Branch in Geneva. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 4 of programme 22 of the strategic framework for the period 2010-2011 (A/63/6/Rev.1).

Table 26.16 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To expedite international humanitarian assistance to victims of emergencies and natural disasters, including environmental disasters and technological accidents.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Prompt mobilization of international emergency response mechanisms and tools to facilitate international humanitarian assistance to victims of disasters and emergencies, including the identification of resource requirements and timely dissemination of information	(a) International assistance and resources are provided to the affected country within 48 hours following its request for international assistance *Performance measures* 2006-2007: 48 hours Estimate 2008-2009: 48 hours Target 2010-2011: 48 hours

(b) Enhanced capacity and preparedness of national and international emergency/disaster management networks and partnerships in order to respond to disasters and emergencies	(b) Increased number of national and international partnerships and networks that can respond effectively to disasters and emergencies *Performance measures* 2006-2007: 10 Estimate 2008-2009: 12 Target 2010-2011: 14

External factors

26.43 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) the Government of the affected country requests and/or accepts international assistance; (b) donors are willing to respond to disasters; (c) humanitarian workers have unhindered access to the disaster area; and (d) cooperation of authorities and humanitarian partners is available.

Outputs

26.44 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly: substantive servicing of plenary and Third Committee meetings (2);

(ii) Economic and Social Council: substantive servicing of meetings (2);

(b) Other substantive activities (extrabudgetary):

(i) Booklets, fact sheets, wallcharts, information kits: annual brochure summarizing disaster relief activities (2); annual report on relief goods in stock at the United Nations Logistics Base at Brindisi, Italy (2);

(ii) Technical material: biannual technical material on relief goods in stock; developing, maintaining and upgrading bases and electronic tools related to humanitarian response and response coordination; maintaining and upgrading the International Search and Rescue Advisory Group and Search and Rescue Directory on the Web; manuals and guidelines on the use of military and civil defence assets; updating manuals, guidelines and training modules on field coordination of humanitarian relief assistance and disaster management to increase awareness of gender issues;

(iii) Humanitarian missions: post-disaster lessons-learned missions; relief and response preparedness missions to disaster and emergency sites;

(iv) Promotion of legal instruments: promotion of activities related to the Convention on the Provision of Telecommunication Resources for Disaster Mitigation and Relief Operations;

(c) Technical cooperation (extrabudgetary): training courses, seminars and workshops: organization of regional and steering committee meetings of the International Search and Rescue Advisory Group and international search and rescue team-leader meetings; organization of regional workshops on disaster management; training courses for military and

civil defence personnel on disaster response and management; international workshops on emergency assessment, field coordination and response preparedness; planning and participation in disaster response simulation exercises with key partners;

(d) Administrative support services (regular budget/extrabudgetary):

(i) Overall administration and management: support for six regional offices and two disaster-response advisers in the field;

(ii) Central support services: maintenance and replenishment of stocks of disaster relief supplies (non-food, non-medical) at the Brindisi warehouse;

(iii) Administration: emergency grants to disaster-affected countries.

Table 26.17 **Resource requirements: subprogramme 4**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	3 292.6	3 292.6	10	10
Non-post	1 682.5	1 682.5	—	—
Subtotal	**4 975.1**	**4 975.1**	**10**	**10**
Extrabudgetary	28 602.6	30 031.6	44	51
Total	**33 577.7**	**35 006.7**	**54**	**61**

26.45 The amount of $3,292,600 provides for the continuation of 10 posts (8 Professional and above and 2 General Service). The non-post resources of $1,682,500 provide for consultants, travel and emergency grants to cover the most pressing needs of affected populations that cannot be satisfied from national resources while awaiting the response of the international donor community.

26.46 Projected extrabudgetary resources in the amount of $30,031,600 provide for 51 posts and for non-post resources for various operating requirements. The extrabudgetary resources will be used to provide support to disaster-affected countries by strengthening the mechanisms for emergency response through the organization of workshops and training courses on emergency assessment, field coordination, response preparedness, disaster response and management. The extrabudgetary resources will also be used for the further promotion of the membership of developing and disaster-prone countries in emergency response networks; the development and strengthening of the capacities for the Office for the Coordination of Humanitarian Affairs to respond through its internal Emergency Response Roster, and the improvement of mechanisms, instruments and procedures for the mobilization and coordination of international assistance in case of natural disasters and complex emergencies.

26.47 The increase in extrabudgetary resources under subprogramme 4 is due mainly to the increase in resources for the Protection Standby Capacity Project and the Pandemic Influenza Contingency project. Additional resources for the Protection Standby Capacity Project will be provided to strengthen its effectiveness in enhancing United Nations and inter-agency protection responses and its contribution to global protection capacities through predictable and effective deployment of personnel. Pandemic Influenza Contingency resources will be increased to better assist the United Nations and the humanitarian country teams and national Governments to prepare and plan for pandemics using a coordinated, multisector approach.

Subprogramme 5
Humanitarian emergency information and advocacy

Resource requirements (before recosting): $3,039,500

26.48 Substantive responsibility for the subprogramme rests within the Advocacy and Information Management Branch. The subprogramme will be implemented in accordance with the strategy detailed under subprogramme 5 of programme 22 of the strategic framework for the period 2010-2011 (A/63/6/Rev.1).

Table 26.18 **Objectives for the biennium, expected accomplishments and indicators of achievement**

Objective of the Organization: To ensure effective advocacy of humanitarian principles on behalf of populations affected by disasters and emergencies and strengthen systems for the provision of timely, analytical and reliable information in support of humanitarian decision-making and response.

Expected accomplishments of the Secretariat	Indicators of achievement
(a) Enhanced awareness of and regard for humanitarian principles and concerns	(a) Increased media coverage that refers to humanitarian principles and action *Performance measures* (i) Number of interviews requested by media outlets with the officials of the Office for the Coordination of Humanitarian Affairs on humanitarian principles and actions 2006-2007: 200 Estimate 2008-2009: 250 Target 2010-2011: 300 (ii) Number of queries received by the Office for the Coordination of Humanitarian Affairs from media outlets concerning humanitarian principles and actions 2006-2007: 300 Estimate 2008-2009: 600 Target 2010-2011: 750
(b) Strengthened information management based on common standards and practices	(b) Increased number of partnerships with members of the humanitarian community for information-sharing, coordination and standardization

Performance measures

Number of partners having a memorandum of understanding with the Office for the Coordination of Humanitarian Affairs on information-sharing

2006-2007: 0

Estimate 2008-2009: 4

Target 2010-2011: 8

External factors

26.49 The subprogramme is expected to achieve its objectives and expected accomplishments on the assumption that: (a) there is a commitment from Governments to support/accept that the United Nations addresses key humanitarian advocacy issues; and (b) there is agreement among partners in strategically addressing information-sharing, coordination and standardization initiatives.

Outputs

26.50 During the biennium 2010-2011, the following final outputs will be delivered:

(a) Servicing of intergovernmental and expert bodies (regular budget):

(i) General Assembly: substantive servicing of plenary and Third Committee meetings (2);

(ii) Security Council: substantive servicing of meetings (1);

(iii) Economic and Social Council: substantive servicing of meetings (2);

(b) Other substantive activities (extrabudgetary):

(i) Exhibits, guided tours, lectures: organization of events with the Group of 77, academia and non-governmental organizations to promote humanitarian issues and concerns; exhibitions on humanitarian activities to be displayed at meetings, seminars and public events;

(ii) Booklets, fact sheets, wallcharts, information kits: producing and updating print materials to support advocacy on coordination of humanitarian action;

(iii) Press releases, press conferences: launching of the annual consolidated appeals (2); press releases on humanitarian emergencies disseminated to national and international media;

(iv) Special events: humanitarian briefings for various audiences (e.g., newly selected field representatives from other organizations);

(v) Technical material: maintenance and expansion of the Integrated Regional Information Network news service on humanitarian issues; maintenance and expansion of global 24-hour online coverage by ReliefWeb of humanitarian emergencies and disasters; early warning reports; updating field guidelines on humanitarian public information and on media relations; information support for humanitarian actors on the ground (e.g., field guides, maps, logistics information);

(vi) Humanitarian missions: early warning analysis missions to countries at risk of a complex emergency and/or major natural disaster; field missions for media representatives and advocates (e.g., parliamentarians);

(vii) Audio-visual resources: maintenance and expansion of the Integrated Regional Information Network outreach radio project, including capacity-building support for local radio stations;

(c) Technical cooperation (extrabudgetary): advisory services: technical advice on usage of information and communications technology;

(d) Conference services, administration and oversight (regular budget/extrabudgetary): central support services: computer and software user support and training.

Table 26.19 **Resource requirements: subprogramme 5**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	2 950.9	2 950.9	10	10
Non-post	88.6	88.6	—	—
Subtotal	**3 039.5**	**3 039.5**	**10**	**10**
Extrabudgetary	44 682.9	36 562.3	155	163
Total	**47 722.4**	**39 601.8**	**165**	**173**

26.51 The amount of $3,039,500 provides for the continuation of 10 posts (7 Professional and above and 3 General Service) as well as non-post resources for consultants and travel.

26.52 Projected extrabudgetary resources in the amount of $36,562,300 provide for 163 posts and for non-post resources for various operating requirements. The extrabudgetary resources will allow the Branch to continue to support the Emergency Relief Coordinator and the humanitarian community in advocacy aimed at encouraging Member States and parties to conflicts to put humanitarian principles into practice and through advocacy centred around international humanitarian law, the protection of civilians in armed conflict and the safety and security of aid workers. Sustained efforts will continue to be made on advocacy aimed at maintaining the distinction between civilians and combatants, and ending impunity for those who commit attacks on civilians, including aid workers. The reduction in the level of non-post resources is due in part to reduced requirements under travel owing to a more extensive use of videoconferencing and to reduced operating costs by building partnerships that share responsibilities in meeting the information needs of the humanitarian community.

C. Programme support

Resource requirements (before recosting): $4,479,600

26.53 The Executive Office of the Office for the Coordination of Humanitarian Affairs comprises the Executive Office in New York and the Administrative Office in Geneva. The offices are responsible for performing administrative functions, including finance and budget, human

resources, staff development and training, and providing administrative support and guidance to staff members.

26.54 The Executive Office in New York oversees the financial, human resources and general administration of the Office for the Coordination of Humanitarian Affairs and provides guidance on administrative matters. It supports senior management in formulating policies and instructions, including on financial management, workforce planning, rostering and staff development and training. The Executive Office coordinates departmental programme budgets and presentations to legislative bodies and manages the trust funds under the responsibility of the New York office.

26.55 Under the overall strategic direction of the head of the Executive Office, the Administrative Office in Geneva manages the receipt and expenditure of funds, supports the procurement of goods and services and undertakes the recruitment, deployment and administration of field staff. The Administrative Office manages the trust funds under the responsibility of the Geneva office, most notably the Trust Fund for Disaster Relief Assistance, which serves as the main source of funding for the field activities of the Office for the Coordination of Humanitarian Affairs.

26.56 During the biennium 2010-2011, the Executive Office will increasingly focus on workforce and succession planning, as well as career and staff development, in order to achieve a more strategic and proactive approach to human resources management. It will also improve financial monitoring and projections of future funding requirements by developing more realistic budgets, managing and effectively utilizing resources, capturing and sharing field information as well as accurate and timely reporting of financial transactions. As part of these efforts, the Executive Office will continuously focus on enhancing the service-orientation and client-focus of its administrative support.

Table 26.20 **Resource requirements: programme support**

	Resources (thousands of United States dollars)		*Posts*	
Category	*2008-2009*	*2010-2011 (before recosting)*	*2008-2009*	*2010-2011*
Regular budget				
Post	1 697.1	1 697.1	7	7
Non-post	3 401.0	2 782.5	—	—
Subtotal	**5 098.1**	**4 479.6**	**7**	**7**
Extrabudgetary	36 396.6	38 216.4	78	78
Total	**41 494.7**	**42 696.0**	**85**	**85**

26.57 The requirements for staffing in the amount of $1,697,100 provide for the continuation of seven posts (3 Professional and above and 4 General Service). The non-post resources in the amount of $2,782,500 provide for various operating requirements to enable the Office to carry out the activities described above. The non-post resources reflect a decrease of $624,000 relating to reduced requirements in contributions to the International Computing Centre for data management and storage as the Office for the Coordination of Humanitarian Affairs is proposing to develop in-house facilities for most data management and storage and implement a help desk unit in the Information and Technology Section in Geneva within existing resources. This decrease is offset partly by a slight increase of $5,500 under communications.

26.58 Projected extrabudgetary expenditures in the amount of $38,216,400 provide for 78 posts, including 19 posts in the Executive Office in New York and 59 posts in the Administrative Office

in Geneva, as well as for non-post resources for various operating requirements to enable the offices to carry out their activities. The increase is due mainly to higher staff costs.

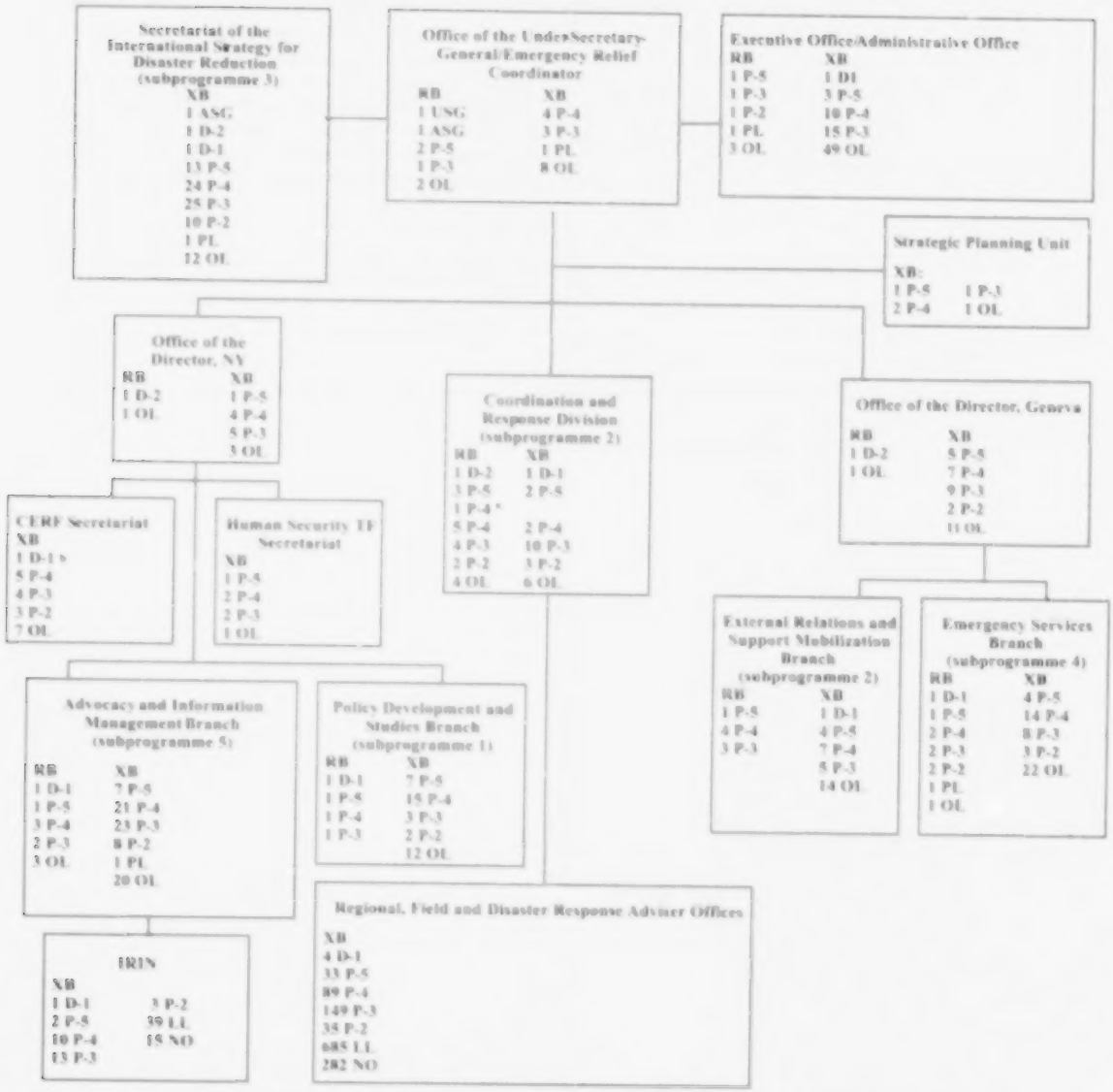
Table 26.21 **Summary of follow-up action taken to implement the relevant recommendations of the oversight bodies**

Brief description of the recommendation	*Action taken to implement the recommendation*
Board of Auditors (A/63/5, vol. I)	
The Board recommends that the Office for the Coordination of Humanitarian Affairs overhaul accounting procedures and systems to reduce the volume of manual processing effort and improve efficiency (annex I, para. 135).	The Office for the Coordination of Humanitarian Affairs implemented the inter-office voucher application used by Headquarters in January 2008. This application allows the uploading of UNDP charges for easier screening of acceptable and rejected charges, and categorization of charges for faster processing. The application also allows for the uploading of items processed in IMIS for comparison with UNDP charges. This automation of the processing has resulted in reduced processing time and has facilitated faster reconciliation with UNDP reports.
The Board recommends that the Office for the Coordination of Humanitarian Affairs take steps to obtain bank statements for all accounts in Indonesia and Sri Lanka under its control and perform a monthly reconciliation. The Board also recommends that the Office obtain covering approval from the Under-Secretary-General for Management for the bank accounts which were opened without prior approval and formally designate custodians of petty cash in Indonesia and Sri Lanka (annex I, para. 137).	The Office for the Coordination of Humanitarian Affairs no longer maintains bank accounts in Indonesia and Sri Lanka. All payments are processed by UNDP, except low value amounts for miscellaneous purchases, such as office stationery, etc., which are managed through the issuing of a petty cash imprest by UNDP to OCHA.
The Board recommends that the Office for the Coordination of Humanitarian Affairs ensure that a common anti-fraud and anti-corruption strategy is adopted by the various United Nations agencies involved in emergency relief efforts (annex I, para. 152).	OCHA/UNDP developed a preliminary checklist to help managers address fraud prevention during natural disaster response. This action was taken as a first step to facilitate and promote the development of a United Nations country team strategy. Each United Nations agency has its own strategy/mechanism to deal with anti-fraud and anti-corruption. The Office for the Coordination of Humanitarian Affairs, as part of the Secretariat, follows the guidelines, instructions and oversight provided for the Secretariat as a whole.

Brief description of the recommendation	*Action taken to implement the recommendation*
Office of Internal Oversight Services (A/63/302 (part I))	
In an investigation into alleged fraud and embezzlement at the Office for the Coordination of Humanitarian Affairs in Jakarta (0325/07), OIOS substantiated an embezzlement scheme involving 55 fraudulent transactions over a period of two years in the amount of $61,783. The implicated staff member used unauthorized, scanned and stamped signatures of various international staff members to effect fictitious transactions and embezzle cash advances. The investigation revealed that there were weak controls over the process of requesting and verifying payments and a lack of appropriate supervision by managers. On the basis of OIOS recommendations, one staff member has been reprimanded and a second has been separated from service and convicted of forgery and embezzlement and is serving a two-year prison sentence. An OIOS recommendation to reprimand a third staff member is pending (para. 41).	The staff member in question was reprimanded.

Office of the Coordination of Humanitarian Affairs

Organizational structure and post distribution for the biennium 2010-2011



Abbreviations: RB, regular budget; XB, extrabudgetary; GS (PL), General Service (Principal level); GS (OL), General Service (Other level); CERF, Central Emergency Response Fund; LL, Local level; NO, National Officer; IRIN, Integrated Regional Information Networks.

[a] New post.

[b] Reclassified extrabudgetary post subject to the concurrence of the Advisory Committee on Administrative and Budgetary Questions, in accordance with the provisions of General Assembly resolution 35/217.

Annex

Outputs produced in 2008-2009 not to be carried out in the biennium 2010-2011

A/60/6, paragraph	*Output*	*Quantity*	*Reason for discontinuation*
26.43 (c) (ii)	UNDP country office training on the inclusion of disaster reduction in the common country assessment and the United Nations Development Assistance Framework process	1	The training will be incorporated in and the results will be achieved through the following outputs: training material for the Capacity for Disaster Reduction Initiative; inter-agency training and guidelines for disaster risk assessment and planning for their use in the common country assessment and United Nations Development Assistance Framework process; induction training course for United Nations Resident Coordinators on humanitarian coordination, disaster risk reduction and recovery; development of training course and training workshop for United Nations agencies and key stakeholders on gender and disaster risk reduction
	Total	**1**	